

Our Vision: Our Mission: Ngā Uara:

1.1 Vocation programmes - We provide relevant employment outcomes

1.3 He Wānanga Waha Roa - We continue to serve displaced learners

Community delivery - Everyone is welcome at Te Wānanga o

Aotearoa, we generate benefit for our communities and our tauira

Quality programmes - We demonstrate continuous enhancement

through the development and review of our programmes

and workers through foundation education

contribution

our kaimahi

He takapau mātauranga, he whānau huarewa - Whānau transformation through education

Kia angitu te tauira - Tauira success

Te Aroha - Having regard for one another and those for whom we are responsible and to whom we are accountable

Te Whakapono - The basis of our beliefs and the confidence that what we are doing is right

Ngā Ture - The knowledge that our actions are morally and ethically right and that we are acting in an honourable manner

We have a healthy pipeline of innovative new vocational programmes that play to our strengths and deliver relevant

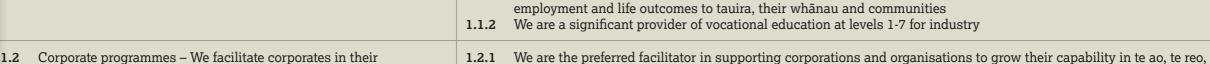
Kotahitanga - Unity amongst iwi and other ethnicities; standing as one

Offering a Relevant and Sustainable Programme Mix

Strategic Objectives

2025 Goals Targets - What will this look like in 2025?

Strategic and relevant programmes - We have a strategic, relevant and high-quality mix of provision with a five-year and annual programme life-cycle plan



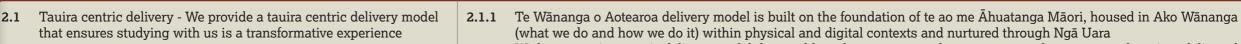
bi-cultural objectives tikanga and kaupapa Māori

He Wānanga Mātauranga – Āhuatanga Māori is our distinctive Āhuatanga Māori is embedded in all of our programmes

We are valued within the tertiary education system for our role in te reo Māori revitalisation

1.3.1 We offer Waha Roa programmes that lead to further study or employment opportunities

We have a tradition of rangahau that advances Mātauranga Māori



We have a tauira-centric delivery model that enables what you want, where you want, when you want learning, delivered in a high-quality, sustainable manner suitable for tauira outcomes

Technology maximised - We are a modern wananga that We adapt and enhance educational technology and learning environments to meet learner demands and changing landscapes maximises the use of technology to enhance tauira experience and We have the educational technology, internal systems, policies and procedures to provide a seamless, quality, tauira experience organisational performance

> We have a national network of provision that enables our purpose, represents our brand and facilitates the new delivery model - Our national network is reviewed and our sites and programmes are future-proofed; with relevance being maintained

We actively attract, invest in and prioritise rangatahi¹ through the provision of engaging programmes, inspiring facilities 2.3.2 and nurturing kaiako

3.1 Relevant and sustainable - We are sustainable and future 3.1.1 We have co-designed a relevant and sustainable future for Te Wānanga o Aotearoa through implementation of generations of tauira continue to have access to quality education Te Hono Wānanga

We are always well prepared for all external monitoring and NZQA EER

We deliver to our Investment Plan targets

We optimise revenue opportunities and returns on all invested funds

Quality teaching and learning - We demonstrate continuous All tauira, regardless of ethnicity, gender or age, achieve valued outcomes at Te Wānanga o Aotearoa 3.2 enhancement through the delivery of our programmes and

3.2.2 All tauira are provided with access to quality and relevant support services and resources

We attract, induct, develop and support kaiako capable of delivering quality ako experiences, who are respected leaders in their fields and communities

Our kaimahi are high performers that deliver and enhance tauira outcomes

We have dedicated agile development functions and processes able to research and pilot new opportunities that encapsulates Āhuatanga Māori and improves our responsiveness to stakeholders

Programme reviews and stakeholders voice informs continuous programme improvement and new developments

3.3.3 Our programmes and educational delivery is compliant, of high quality and valued by stakeholders



Ensuring Sustainability through Educational Excellence